Bartlett Historical Society 2020 Annual Report



Preserving the Past in the Present

Our Bartlett Snow Roller from the Turn of the 1900's – Renovated 2015

Creating a Cultural & Learning Center to Showcase our History

Future Home of our Bartlett History Museum in our Historic 1890 St. Joseph Church Building

(December 2020)



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ACKNOWLEDGEMENTS and APPRECIATION

At the Bartlett Historical Society, we strive each and every day to bring our Mission to life. Our Mission is focused on the preservation of the history of Bartlett, NH and the surrounding region as well as offering educational opportunities to young and young at heart to learn about that history. This can only be done by having the backing of many people and supporting organizations helping us in our goal to enliven our Mission. The keys to our success are found in our growing membership, the support received for our museum project, backing of local businesses and town leaders, and in the dedication of volunteers including our Board of Directors.

We also greatly appreciate the support and guidance provided by organizations such as the NH Preservation Alliance, Mount Washington Valley Promotions, NH Center for Non-Profits and the Mt Washington Valley Chamber of Commerce. Their professional expertise in managing and providing assistance to non-profit organizations such as ours is invaluable.

We have several sponsors who actively support the publication of our quarterly newsletter, *The Historical Herald*. Their sponsorship of this communication tool helps us keep our members and non-member donors informed of our work within the organization and community.

Finally, our members, whether at the Individual, Patron or Business level, help us to bring the mission of BHS to life through their continued support. The real benefits of joining this historical society are just like those of joining any other non-profit organization – the satisfaction of being philanthropically involved in a cause that has meaning to the member and helping the organization have a positive impact on the community. Our members are the driving force behind our passion for the preservation of our local history and our efforts to help others learn about that history.

To all who help make the Bartlett Historical Society possible as a non-profit organization, we gratefully recognize your support and thank you for your involvement.

President's Message



The year 2020 started out as any other year for our historical society. We had planned numerous programs and events for our members and the public. We kept a sharp eye on our strategic project to complete the renovation of our former St. Joseph Church building transforming it into our Bartlett History Museum. The combination of both the operational and strategic activities promised to bring about a very busy and exciting year for the Bartlett Historical Society.

A look back at 2020, however, shows a different year-ending than we planned for our events and activities while our strategic work on the museum building took some significant strides forward. Placing a lens on the operational activities and events for the year, our first quarter went off pretty much as planned. We held the first of our quarterly presentations in January. This presentation was on The History of the New Hampshire Presidential Primary. Some of our many audience members added to the conversation with their own political experience and background in the NH political process. In January, we started our second year of the Bartlett History Project at the Josiah Bartlett Elementary School. In March, we held a very successful dining benefit night at the Black Cap Grille. According to the restaurant management, we had the best turn out for a dining event that they had ever seen. By the end of March, the COVID-19 virus was sweeping the nation and world. Following the direction of our state political and health leaders we stopped stop all social interactions and put all events into a long term hold pattern.

In March, the BHS Board of Directors discussed the fast emerging virus situation. We unanimously and quickly reached agreement that our foremost concern should be for the health and safety of our membership. To that end, we cancelled our near term events with the hope that the virus would be controlled and we, along with all of the rest of the country, could get back to "normal." Obviously, this didn't happen. In the end, we cancelled all of our fundraising and promotional events for 2020. Our biggest consideration was that most of our event attendees are in the 60+ year age range, then considered the highest risk group for the virus. The last thing we wanted was to have someone become ill because of their attendance at one of our events.

Our decision to put our membership first and forego our fundraising events for the year meant we were potentially going to see a drop of about \$5,000 in our donations. We were prepared to accept that loss in funds that were to be directed to our museum project. Fortunately, the state of New Hampshire, through the CARES Act, allocated funds for non-profit relief. We applied for a \$5,000 grant from this program and received a \$4,178 grant in return. We are very thankful to our state, the only state in the union to provide relief funding for their non-profit organizations. So, while we lost out on potential funds for the museum, we were able to recoup some of the anticipated losses.

As we adjusted to a new way of conducting historical society business, we received a record response to our 2020 BHS Membership drive with 226 members supporting the organization, 34 of that number being new members. With some adjustments, we completed our 2020 Bartlett History Project with the 8th grade class of the Josiah Bartlett Elementary School, awarding the Bartlett History Award to Tyler McCluskey for his project, The History of Attitash. Our Railroad Committee continued their research into the history of railroading in Bartlett and Hart's Location. Several new entries have been posted on our BHS website showing their work. With the help of our friend, Mike Tamulis, the owner of the former Lindsey's Paint and Wallpaper, we gave our snow roller a facelift to preserve it for everyone to enjoy.

On a sad note, three of our lifetime members passed away this year. Bert George was one of our founding board members and very active in the historical society. Bert's passing was a loss not only to his family but also to the town of Bartlett as Bert was the unofficial "mayor" of the town. If you had a question about Bartlett history, Bert had the answer. Ben Howard, another founding member, was a quiet man who possessed a dry sense of humor. His background can be traced back to his uncle, G. K. Howard, one of Bartlett's early entrepreneurs. And finally Frank Siek who was the BHS accountant for many years. All of these gentlemen will be greatly missed in our community.

In a significant step forward to expand our mission, we broadened our scope of historical coverage to include our neighboring town, Hart's Location. With the permission and encouragement of their selectmen, BHS will now provide a place for the preservation of the history of the smallest town in the state. We decided to take this step because Hart's Location does not have their own historical society but it has a very rich and interesting history. Also, if you look at the history of Bartlett and Hart's Location, you find that there was a definite "blurring" of the town line as both towns were getting settled. Even today, some town services from Bartlett are made available to Hart's Location. The BHS Board of Directors thought this was a natural step in our society's evolution and a positive step for the history of Hart's Location.

Turning to our strategic project, the renovation of the St. Joseph Church building to transform it into the Bartlett History Museum, significant progress was made on this effort. From a financial perspective, we had accumulated enough funding to undertake and complete what is probably the most game changing and necessary effort to save the building from collapse. The roof structure on the building had failed years ago and was pushing the side walls of the building outward, forming a bowl like effect if you looked down the sides of the building. With the professional direction and supervision of our General Contractor, Bill Duggan, the entire original roof structure was removed, the walls were straightened and strengthened and a new truss roof was installed. At the completion of this major and dangerous piece of work, the building was now square, solid and tight. With this roof replacement, we maintained the original dimensions and look of the old roof, both inside the building and from the exterior view. This work also marked the end of our Phase 1 effort in the renovation, the effort to save the building. We started Phase 2 work to fix the front foyer, replace the badly sinking sidewalk and replace the crumbling front stairs of the building. All of this work was made possible because of the donations of funds from many BHS members, several nonmembers, the Robert and Dorothy Goldberg Foundation, several donor advised foundation grants some generous gifts-in-kind and the state of New Hampshire. As the year closed, we were starting our effort to raise the funds for Phase 2 of the project which will conclude with the grand opening of the museum.

2020 was certainly a challenging year from many perspectives. While we are disappointed that many of our fundraising events were cancelled and we didn't get the opportunities to see our members as often as we'd like, we still accomplished a great deal. By preserving the history of our great town and offering educational opportunities for people to learn about that history, we are doing our part to help make the community a better place to live. Our historical society is open to anyone who has an interest in the history of the town and region. As one of many organizations in the area looking to "make a positive difference" we are continually working with the concept of preserving the past for the future. Finally, we will continue to "live" the Mission of the Bartlett Historical Society and, in our own way, show that Bartlett is not just a sleepy little town in the White Mountains but one with a rich history that should be enjoyed and experienced.

If you have any questions about the Bartlett Historical Society or the information in this Annual Report, please drop a note to us at our email, BartlettHistoryNH@gmail.com or directly to me, Phil Franklin, at Phil@BartlettHistory.org. We hope you enjoy reading this Annual Report and encourage you to join our historical society if you are not already a member.

Sincerely,

Phil Franklin

President, Bartlett Historical Society

Thing. She

BHS Board of Directors and Advisors

The Board of Directors of the Bartlett Historical Society is comprised of six individuals with diverse personal backgrounds. While we may approach things from different perspective, we all share and support a common desire to see the history of Bartlett, NH researched, documented, preserved and shared.

	2020 Bartlett Historical Society Board of Directors		
Board Member	Position	Brief Biography	
Philip Franklin	President, Director	Phil joined the BHS Board in 2015 as the Secretary. He is a retired Program Director from The Hartford in Hartford, CT. He has held leadership roles in other non-profit organizations such as Xavier High School, Middletown, CT (Xavier Board of Trustees and Xavier Alumni Board of Directors); Hospital for Special Care, New Britain, CT (Foundation Board of Directors) and MYARC Community Resources, Middletown, CT (Board of Directors). In Bartlett, he served as the Chairman of the Bartlett Planning Board and serves as a Director on the Stilling Grant Association.	
Hannelore Chandler	Vice President, Director	Hannah has been a member of the BHS Board since its inception in 2006. She has served as the Treasurer for the organization until 2017 when she took on the role of Vice President. Hannah has a very extensive business background in advertising, bookkeeping, human resources, real estate and owned MMC Resort Rentals and Realty.	
Susan Franklin	Treasurer, Director	Sue joined the BHS Board in 2017. She is a retired Assistant Director from The Hartford in Hartford, CT where she worked in the Governance, Risk and Compliance Department. She is very adept at managing the organizations accounting books. An avid quilter, Sue is a member of the Material Girls, an organization that makes and donates quilts to various organizations for clients in need in the Mt Washington Valley.	
Kathleen Howard	Curator, Director	Kathy has been our BHS Curator and member of the BHS Board since 2009. She catalogs the BHS collection of artifacts as well as records genealogical information on Bartlett folks. Kathy is also our Membership Coordinator. She has an extensive background and practice in library science/management working for both Yale University, Wake Forest University, and Bayer HealthCare – Pharmaceuticals.	
J. Hadley Champlin	Secretary, Director	Hadley joined the BHS Board in 2018. She has an extensive background in law enforcement working in the Cheshire, CT Portsmouth, NH and Bartlett police departments. She retired as Chief of the Bartlett Police Department in Bartlett, NH in 2017. Hadley was a member of the Board of Directors for The Child Advocacy Center of Carroll County. She is a part-time Criminal Justice education and Law Enforcement consultant. She plays the French Horn and trombone in the Mount Washington Valley Band.	

The BHS Board also places a great deal of weight on the guidance given by several Advisors. Each of these people shares the Board's zeal for our local history and, to that end, offer the Board the best of their wisdom on a variety of topics for managing and promoting the historical society.

Advisors to the BHS Board of Directors				
Michael Chandler	David Eliason	Norman Head	George Howard	Anne Pillion

Organizational Overview

Bartlett Historical Society Mission:

- The collection and preservation of data and items pertaining to the history of Bartlett, NH
- Stimulating interest in the history of Bartlett, NH through the promotion and conducting of educational opportunities and events related to the history of Bartlett, NH.

In 2020, we expanded our scope of coverage to include Hart's Location and a broader view of the Mount Washington Valley.

Organizational History

The Bartlett Historical Society was formed in 2006 as a non-profit 501 c 3 organization.

From its inception, the Bartlett Historical Society slowly gained momentum as a good cross section of people were involved in the organization at the leadership level. Various committees were formed to research and document things such as the different town cemeteries, railroad activity, and military service by townspeople. The society also established a quarterly presentation series and, in past years, has held the occasional community dinner, to help promote the organization and enliven the educational component of the society's Mission statement.

The society was granted use of a chalet that is owned by the Story Land organization. This chalet was intended to be the headquarters of the society but, over time, proved to be too small for the organization and was relegated to being a storage location for many of the historical items in the care of the society. The society still has unofficial possession of the chalet today and uses it for storage of many, but not all, of the items in their historical collection. A large number of items are also stored in the basements, attics, barns and living spaces in the homes of town residents.

Over time, interest in the historical society seemed to wane. As this occurred, donations and memberships also began to dwindle. Over the period of 2011 to 2015, membership had dropped from a high of just over 150 members to a low, in 2015, of about 70 members with a steady declining trend. Donations had dropped to nearly zero also.

In 2016, with the entrance of new BHS Board leadership, three things occurred. First, community based activities were restarted with the focus on benefit dining events as fundraisers. We also started attending different non-profit events such as the Mount Washington Valley Chamber of Commerce Expo's to promote the organization. Second, BHS established memberships in organizations such as the Mount Washington Valley Chamber of Commerce, Mount Washington Valley Promotions, the NH Center for Non-Profits and the NH Preservation Alliance. These memberships helped improve our marketing of the organization and inperson public exposure. Third, BHS embarked on a campaign to raise the funds to save and renovate the historic former St. Joseph Church building. Our goal is to transform the building into our Bartlett History Museum. These three steps showed positive results and increases in both memberships and donations to the organization. Those trends have continued through 2020.

In 2020, the historical society is on solid footing from a general/operational perspective. We have a strong, active and diverse board of directors. Steps have been taken to be certain we remain operationally on solid ground from a financial and administrative perspective. Our museum project is being managed professionally and, while progressing at a slower pace than anyone would like, it is progressing steadily forward.

The outlook looks bright for the Bartlett Historical Society as our future museum will open many doors of opportunity for the organization.

Constituency

At the broadest level, the Bartlett Historical Society's constituent base is the general public. More specifically, we look at our constituents as:

- Our BHS membership
- Non-member donors to BHS, this includes individuals, businesses and foundations who contribute to BHS but have not joined BHS by paying annual membership dues
- Members of the general public who have an interest in the preservation of local history
- Members of the general public who are interested in learning more about our local history.

Being an organization that is open to anyone from the public for either membership, donations or general interest, we have adopted a non-discrimination policy. An updated version of this policy has been in place for the past two years (see Appendix A).

Current Community Impact

The Bartlett Historical Society has developed a very positive community rapport on two fronts:

- 1. Members of the Bartlett community and people from surrounding areas see the effort being put forth by BHS to renovate and transform the former St. Joseph Church building as a step forward for the community. Through comments received in notes to the society and from in-person greetings, it is evident that this effort to save this building is opening new ideas for the betterment of Bartlett Village
- 2. Through various press releases, BHS has communicated to the general public about different activities or efforts being conducted to benefit the community. Again, feedback is positive on the efforts of the society to engage the community through benefit dining events, open invitations to see our snow roller and historic topic presentations.

Projected Community Impact

When our museum is finally open, we anticipate a much stronger and broader community impact. Feedback from people about this effort indicates that we will receive a number of curious guests through our door, people will bring in various pieces of local history that they would like to donate to us and we will attract more interest in our educational projects. We are especially interested in broadening our educational programs with the faculty and students of the Josiah Bartlett Elementary School which is located within a few feet of our future museum.

From another aspect of community engagement, we are anticipating that we will be able to offer different volunteer opportunities whether they be for topic research, assisting with the running of the museum, becoming ambassadors for the society at promotional events or helping with administrative tasks in the museum. The key to this increased level of volunteerism is the opening of the museum. Through the museum and attracting of different volunteers, we hope to engage younger people in the organization and ensure the longevity of the society.

All of these plans and ideas will have a positive impact on the community and help solidify BHS as a forward thinking "citizen" of the Bartlett and regional community.

Membership Report

2020 Membership Drive

Membership in the Bartlett Historical Society is open to anyone with an interest in Bartlett's past, regardless of age, race, gender, religion, personal orientation or political affiliation. We welcome all new members and appreciate the loyalty and support of our renewing members.

Our 2020 BHS Membership Drive was opened in October 2019. Membership dues remained constant at the following levels:

General Membership: \$20 Patron Membership: \$50 Business Membership: \$100

The 2020 BHS Membership Drive was announced and promoted in the BHS newsletter, The Historical Herald, fall 2019 edition and again in the winter 2020 edition. Our membership "year" is January 1 through December 31, in line with our fiscal year.

Efforts to expand our exposure to potential new members occurred through marketing at benefit dining events in September 2019, November 2019 and March 2020. Additionally, we promoted membership at our fourth quarter 2019 Annual Meeting and historic topic presentation, and at our January 2020 historic topic presentation.

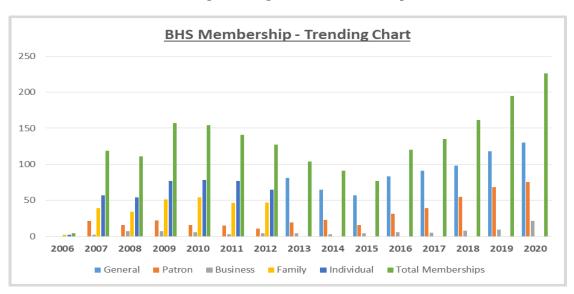
The 2020 BHS Membership Drive resulted in 226 members including 34 new members. The breakdown of memberships by levels is:

General Membership: 130
Patron Membership: 75
Business Membership: 19

Lifetime Membership: 2 (awarded to members based on BoD decision)

In 2020, we sadly lost three Lifetime members, Bert George, Frank Siek and Ben Howard. Bert and Ben were founding members of BHS. All three were great supporters of BHS and will be missed.

Looking back to 2006, we see the following trending in BHS membership

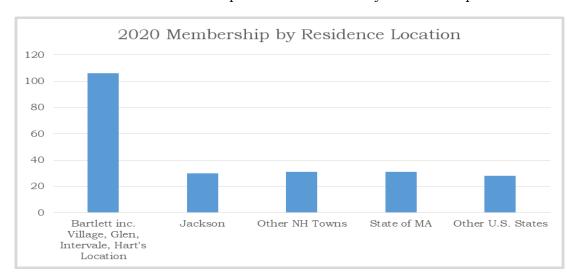


This chart shows a very positive trend in BHS membership from 2016 forward.

Note: From 2006 – 2012, BHS had two different membership categories, 'Family" and "Individual," that were replaced by "General" in 2013.

Membership Geographic Dispersion

BHS membership in 2020 was concentrated within the towns of Bartlett and Hart's Location (47% of members) with the remaining members scattered across New Hampshire and the other 50 states. Another concentration of members is from Massachusetts with 15% of our membership hailing from that state. This is predominantly due to the fact that Bartlett has many second homeowners from Massachusetts. Other states represented in our 2020 membership roster include CA, CO, CT, DE, FL, IL, ME, NC, PA, RI, TX, UT, VT and WA. In the 2021 membership drive we have already added a couple more states to this list.



<u>2020 BHS Membership List:</u> A complete list of our 2020 BHS Members is found in Appendix B of this report.

Future Considerations Regarding Membership

Our membership is our most important constituent. We are continually looking for ways to invite more people to join the historical society and to retain our membership. Many factors cause people to join and many factors cause people to drop out of the society. In trying to understand these factors, the BHS Board has several challenges as we look at our strategy for membership retention and attraction of new members.

- ♦ Engagement of the Younger Generation to Join: Without doing a demographic study of our membership, we know that a large percentage of our members are 60+ years old. We greatly value their membership. To ensure the longevity of the society, though, we need to attract members from the "younger generations." This is a challenge that the BHS Board must undertake in the coming years.
- Keeping Members At-Large Engaged: As we campaign for membership renewals and new members each year, we see positive responses with a high percentage of members renewing year after year and new members joining each year. On the other side of the coin, we see members dropping off our membership roll. Aside from the death of members, we see others non-renew for reasons that we have not fully explored. Understanding and addressing the expectations of people when they join the society and reasons for their leaving is another challenge for the BHS Board as we look to the future and longevity of the society.
- Balancing Membership Expectation with Our Ability to Generate Programs: Every person has certain expectations of the organization. As we grow in membership numbers and look to expand our educational offerings to a broader range of people (e.g. wider age range, wider interest perspectives), we need to consider how far we can reasonably extend the organization without sacrificing the quality of the educational programs and energy of the Board and volunteers. A challenge for the BHS Board will be to develop a list of member expectations and determine how we can meet these expectations in the museum or defer the fulfillment of these expectations to a later point in time without impacting our membership.

Curator's Report

The Bartlett Historical Society is very fortunate to have, as one its Board members, a professional curator. Kathleen Howard has an extensive background in museum and library curator activities from when she was employed by universities and major corporations. The report below provides some background on the extent of our BHS collection of historic materials, artifacts and documentation as well as notes on the work addressed in 2020.

Materials

The Bartlett Historical Society uses the PastPerfect database to track and inventory items donated or collected. This database allows us to catalog items by category and also allows us to maintain comprehensive membership and donation records as well as providing us with the means to maintain a "People Biographies" database consisting of historical biographical records for Bartlett and Hart's Location residents

The current BHS collection consists of 63 cataloged "Objects". These objects consist of household objects (dishes, linens, etc), toys (dolls), manufacturing artifacts (wooden pegs), posters, souvenirs, transportation items (railroad spikes) and many other miscellaneous items.

The "Archives" portion of the database consists of various papers and documents collected or donated. Local newspapers are searched for any relevant articles, advertisements, obituaries, etc. related to Bartlett and these articles are clipped and stored in folders in the archives collection. Currently there are 257 specific folders containing articles and miscellanea related to various Bartlett subjects. In addition, there are another 164 individually cataloged documents in the Archives collection.

The BHS "Photographs" collection contains over 100 cataloged photographs and cataloging continues on the backlog of donated photos. One of the problems encountered is the lack of identification of the people or places in the photos. The BHS also has a large postcard collection which is currently not cataloged. Plans are to catalog each postcard and, eventually, scan the image into our database adding to the "Photographs" section of our database.

The "Library" portion of the BHS collection consists of 307 cataloged books and journal titles. Notes relevant to Bartlett have been added to records where appropriate and will help in research, eliminating the need to scan the contents and indexes of each item.

Time and space are the problems currently hampering our ability to catalog the backlog of materials donated. Once a permanent home is established, we can recruit volunteers to help with the organization and cataloging of these materials.

Genealogy

We now have more than 8,500 biographical entries in the PastPerfect database. These simple biographies have been added or updated through research into the Town of Bartlett vital statistics records, Ancestry.com and information found at the website findagrave.com. A review of the existing records with the goal to fill in any missing information (dates, names, burial site, etc.) with any new or additional information contained in Ancestry.com records was done in 2020.

As part of the Society's effort to include the history of Hart's Location in our collections, Ancestry.com, Hart's Location annual reports and Marion Varney's "Hart's Location in Crawford Notch" were searched to identify people who were born or died in Hart's Location. As a result, over 500 records were added to the biographies section of the database.

Along with the "People Biographies" in the PastPerfect database, we also maintain a cemetery index in an Excel spreadsheet. This index to Bartlett gravesites now contains information on over 1,500 individuals and is periodically updated by comparison with information available on the Find A Grave website.

Oral Histories

In 2020, the historical society continued the recording of oral histories of people from Bartlett or surrounding towns. Each history that we recorded focused on the life of one of our older citizens. A write-up on the person's story was also printed in our quarterly newsletter, The Historical Herald. In past years, oral histories were recorded as well but we never did a written version of the different life stories.

Cooperation

In 2015, the Bartlett Historical Society was asked to review and organize the "History" files at the Bartlett Public Library. In addition to sorting through 2 file cabinets of papers and reports, it was decided to create catalog records in the BHS PastPerfect database listing these items and specifying the location of the materials as the Bartlett Public Library. Currently, there are 70+ records in the BHS database for files and items which are stored at the Library. The goal is to add records for all books related to Bartlett/New Hampshire history as well. The ultimate goal still continues to be a comprehensive listing of all known materials in the Historical Society's collection as well as all known historical materials in the Public Library collection available for research and review in one database. Unfortunately, COVID19 restrictions postponed work on this project in 2020.

Once the Bartlett Historical Society is established in its new home – the BHS Museum – it is hoped that this database will be made available through the BHS website allowing people to conduct historical or genealogical research from home.

Future

Once again, we ask your help in donating items of history to the collection. Every effort is made to treat your donations with the respect and care that they deserve. The anticipated Bartlett History Museum will provide much needed space to preserve and display what the Society currently owns and will also provide a "home" to any items donated in the future. We look forward to the coming year as a productive one with continuing organization, research and storage of the current collection and any future additions.

Respectfully submitted,

Kathleen Howard

Curator, Bartlett Historical Society

BHS Operations

In this section of the report, we focus on the business of running the historical society. 2020 started out with the promise to be another very active year. Plans were in place for the continuation of our Quarterly Presentation Series, several dining benefit events, our 2nd Annual Golf Tournament and other BHS promotional events (either sponsored by BHS or where BHS representatives attended).

Accomplishments

In the first quarter of 2020, BHS hosted:

- January 2020: A presentation by John Gfoerer, a NH Humanities speaker, on The History of the NH Presidential Primary
- January 2020: We started the second year of our Bartlett History Project with the 8th grade and their faculty at the Josiah Bartlett Elementary School; fortunately, we completed this project with some adjustments due to the pandemic
- March 2020: We hosted a very successful dining benefit event at Black Cap Grille in North Conway.

And that's where things stopped from an event perspective. The COVID-19 pandemic took over everything. Looking back at our spring 2020 newsletter, we stated that we would look out 4 – 6 weeks to determine if we could hold or needed to postpone events. We expressed a concern for the safety of our members and audiences with the hope and expectation that the pandemic would be over quickly. By mid-year, we were convinced that the virus would not be contained quickly; we put all remaining scheduled events on hold.

Over the course of 2020, we published four newsletters, some with additional museum supplements.

Decision to Pend All 2020 Events

As the year moved on, the pandemic seemed to ease and other organizations in the Mount Washington Valley started rescheduling things such as golf tournaments and other promotional activities. The BHS Board discussed the idea of restarting our presentations and golf tournament but, after serious debate, we concluded that the best option is to err on the safety of our members. As a result, we put the rest of 2020 on hold pending better news about the pandemic. While hindsight is 20-20, this was probably the best decision we could have made. The last thing we wanted was to have even one person become ill with the COVID-19 virus as a result of attending a BHS sponsored event.

Administration of the Organization

The most significant step taken by the BHS Board in 2020 was the engagement of the accounting firm Leone, McDonnell & Roberts from North Conway to perform a review of the BHS accounts (General Operating and Museum). The results of the review showed that the BHS accounting books and accounts are in good order, no deficiencies were found. Some recommendations were made by the CPA performing the review for how we can better record our financial activity in Quick Books and how we can show capital improvements to our museum building in Quick Books. We will continue to use this accounting firm for future accounting reviews and business.

Operational Financials

From a financial perspective, the organization remains in good financial shape with sufficient funds to cover all of our day-to-day financial obligations. The bulk of our income is received through membership dues. We also receive income through general operating fund donations and fundraising events. Our newsletter publication and mailing costs are covered through the generous donations of our newsletter sponsors. Expenses are kept to a minimum. Administrative costs for office supplies, computer expenses (e.g. software licensing, equipment upgrades, etc.), insurance and utility costs for our building are the largest expenses. In 2020, we had an expense for our accounting review. This is an expense that will occur every two to three years as future reviews are required. Details on the BHS financial status can be found in the Financial Reports section of this report.

Special Projects



Steam train crosses Albany Avenue

Railroad Committee: The Railroad Committee, headed by rail enthusiast, Scotty Mallett, continued their research in 2020 focusing on a variety of different railroad related topics. Their work is focused on the Bartlett and Hart's Location (Crawford Notch) railroad

history. Topics have included the local railroad stations and section houses, train wrecks, the different railroad companies that operated in in Bartlett Village; Late 1800's photo the area, and people associated with the railroads - the railroad men. The



Bartlett Village Station, 1908. Station was destroyed by fire in 1920

committee is continuing its work to profile the two brothers who started the railroad era in Bartlett and through Crawford Notch, brothers Samuel and John Anderson. The work of the Railroad Committee is being placed on the BHS website.

Bartlett History Project: The COVID-19 virus forced some major changes in how we

Josiah Bartlett Elementary School-1956

Notice the St. Joseph Church next to right of the school

ran the Bartlett History Project in 2020. Normally, Phil Franklin and Hadley Champlin would be in the classroom once a week to work with the faculty and students, helping the students with their projects. With the changes in the school brought about because of the virus, their in-school participation was no longer possible.

Adjustments were made to how the program was being



Tyler McCluskey

run. We managed to continue the program bringing it to a successful conclusion. Several students dropped off the project, with the consent of their teacher. In the end, Tyler McCluskey presented his project on The History of Attitash. We awarded Tyler the 2020 Bartlett History Award. Tyler's presentation was done over the Zoom Internet meeting platform.

Snow Roller Maintenance: With the assistance of Mike Tamulis of the former Lindsey's Paint and Wallpaper store, a new coat of penetrating oil was applied to the oak boards that make the snow roller a snow roller. It had been about two years since a protective coat was applied so it was time. We also painted the seat of the roller and filled in checking cracks in the beams that



Mike Tamulis & Phil Franklin refinishing the roller, October 2020

would have allowed water to penetrate deep into the wood. All of the materials for this project



BHS Bartlett Snow Roller; Restored 2015; Facelift 2020

were donated to the project by Mike and he donated many hours of his personal time to help with the application of the penetrating oil. In the end, the roller has a new old look and continues to be a local attraction for people passing by. Many visitors to the area stop to learn what this rather large piece of equipment once did for the people of the community. We thank him for his support.

Bartlett History Museum - Our Strategic Project

History of the Former St. Joseph Church Building

The future Bartlett History Museum was originally built as the St. Joseph Church, the first Catholic church in the Mount Washington Valley. In 1888, Father J. N. Plante was serving the Catholic community in Whitefield, NH. At the time, the Whitefield church was the only Catholic church in the region. Parishioners from Bartlett and the surrounding region needed to travel to Whitefield for services. In 1888, Father Plante proposed to Bishop Denis Bradley, the building of a "Chapel" in Bartlett. By 1889, he had acquired the land for the building and in 1890, Father Plante oversaw the building of the St. Joseph Church.

The church served the needs of the regional Catholic community for several years before becoming a



All of the original stained glass windows will remain in place in the museum

satellite of the Our Lady of the Mountains church in North Conway. Still, weekly services and other religious rites were performed at St. Joseph's until 1999 when the Diocese of Manchester closed the church and consolidated its parish into Our Lady of the Mountains church. The building was purchased by the Bartlett School District. Their plan was to use the building to expand their educational programs. However, the discovery of asbestos and lead paint in the building ended that plan. The building was then used as a storage facility for the Josiah Bartlett Elementary School. With little to no maintenance done on the building since its purchase, the district let the physical condition of the building deteriorate. Proposals for the

demolition of the building were presented at school district annual meetings between 2008 and 2013.

In 2013, Norman Head, the then-president of the Bartlett Historical Society proposed that a study be performed to determine a future use for the building. Between 2013 and 2015, information was collected. In the end, a proposal was presented to and approved by the Bartlett School Board to lease the building to the Bartlett Historical Society. The society proposed to renovate the building and transform it into a history museum. A long term lease between the school district and historical society was signed in June 2016. The historical society started a capital campaign to acquire renovation funds in 2016. In November 2019, the historical society purchased the building from the school district for \$1.00. Initial renovation activity to simply save the building was started in 2019 and completed in 2020. All of the hazardous materials were professionally removed from the building in 2019. A completely new roof structure was installed in 2020. The campaign for additional funds to complete the renovation continued in 2020.

The building was listed on the NH State Register of Historic Places in 2018 and recognized by the NH Preservation Alliance as one of their 2017 Seven to Save buildings.

2020 Accomplishments

Following on the successful effort to have the building certified as environmentally safe in 2019, the following work efforts were completed in 2020:

⇒ Roof Replacement: The 1890 roof structure on the building had failed. Water was pouring through the roof when it rained; the roof structure was pushing the side walls of the building outward. The building was in a position where collapse was imminent. In July 2020, our general contractor, Bill Duggan, and his crew went through an extensive effort to remove the old roof in six sections. The walls of the building were straightened and strengthened. A new truss roof structure was installed. The new roof has the same height and pitch on the exterior as the original roof and the same ceiling outline on the inside as the original ceiling.



Cross atop the church
just before it was
removed; it has been
safely stored for display
in the museum

⇒ <u>Chimney Removal</u>: In the process of the reconstruction of the roof, the original chimney of the building unexpectedly collapsed. This was an unplanned event but, in the long run, was a savings in masonry work and, more importantly, eliminated a dangerous hazard that could have caused injury to students walking near the building or damage to the school building. The chimney will not be replaced as we will not need it in our planned heating system.

- ⇒ Front Foyer area of the Building Leveled: The front foyer of the building, a structure about 8' x 12' in dimension, was leaning far out of level. This structure was jacked up and brought into a level position. Concrete piers were installed under the front corners of the foyer making it stable once again. Additionally, the roof was replaced, the underside of the floor was insulated and a new lattice skirt was installed replacing the rotted old lattice.
- ⇒ Front Sidewalk and Front Steps Replaced: The old front walkway was sinking into the ground. A large pool of water spanned several feet of the center area after a rain; water froze in this area creating a hazardous slipping condition in the winter. The front steps were a precast concrete structure with iron railings. This structure was cracked and crumbling; the railings were damaged from a snowplow hitting them. Both the walkway and stairs were removed and discarded. In their place, a new concrete sidewalk was installed, raised several inches higher than the old walkway and pitched toward the road for water drainage. New granite front steps were installed. With the new height of the walkway, we were able to change the configuration of the stairs from four steps to three. An iron railing is yet to be installed. The front "lawn" was regraded for better drainage.

The completion of roof replacement brought Phase 1 of the building renovation plan to a close. The work on the foyer, sidewalk and steps was part of the Phase 2 plan. Due to the temporary lack of funds, work stopped on the renovation after the completion of the sidewalk and steps work.

Support for the Project

<u>Community Support and Donations:</u> Support for the museum project continues to remain strong from a moral perspective and slow but steady from a donation perspective. Members of the community were excited to see physical progress on the building with the roof and front of the building work. Very positive comments were received. From a funding perspective, this campaign has always been a slow growing effort. Donations have come in steadily; many donors have given multiple times. A detailed financial report on the museum project is found in the Financial Reports section of this report.

\$10,000 Challenge: At the end of 2020, a local businessperson approached Phil Franklin and offered a \$10,000 matching challenge where if we raised \$10,000 in donations, they would give us a donation of \$10,000. We accepted the challenge and will report on the results in 2021 but initial response to the challenge was very favorable even with only one week remaining in 2020. Other potential donors have been contacted and are in the "consideration" stage of making larger donations.

<u>Foundation Grants:</u> In 2020, we received two grants (aside from several donor advised grants from private foundations). A \$7,500 grant was received from the Robert and Dorothy Goldberg Foundation. This was the third time this foundation has generously granted money to the project. Also, through the state of New Hampshire and CARES Act for COVID-19 pandemic relief, we were awarded \$4,178 for funds lost due to cancelled planned fundraising events. Other grant applications were submitted to different foundations but were rejected with the most common reasons being that we fell outside the focus of their 2020 giving plan or our competitors for funds presented cases for funds more in line with the foundations eligibility criteria. Still, we will continue searching for grant opportunities.

<u>2020 Museum Donors:</u> A complete list of the 2020 BHS Museum Fund donors is found in Appendix C of this report.

2021 Outlook

In 2021, BHS is putting a strong effort on to raise all of the additional funds to complete the work needed for the interior and exterior planned renovation activities. We have set a mid-year goal to acquire the needed funding. At yearend 2020, this funding goal is \$275,000. If these funds are raised in total, we will have all of the work completed (assuming contractor availability) and target a yearend 2021 museum opening. If we do not raise all of the funds, we will work with the funds available to get as much work accomplished as possible with the funding available.

Bartlett History Museum 2020 Renovation in Photographs

Building before the roof work



Prepped and ready for the roof removal



Chimney collapsed unexpectedly



Sunbeam finds its way through the roof



Crane removes the first section of the roof



Roof sections rest in the parking lot



View to where the altar was located

No roof above



Trusses installed looking to choir loft



New main roof complete

Phase 1 Complete—Building SAVED!





Front of the Building Work

The front foyer, stairs and sidewalk have all been repaired or replaced. The foyer, previously leaned to the right by several inches; now it is level. The front stairs were crumbling; now they are granite. The front sidewalk was sinking into the ground forming a pool of water after rain in the summer and a skating rink in the winter; now it's raised, new concrete and pitched to the road. We also regraded and raised the level of the

land in the front of the building pitching it away from the building also. On the left is the view of the front area before renovation. On the right, is our new, much more welcoming front entry.





Financial Reports

The Bartlett Historical Society is currently managing its day-to-day operational activities from an account that we have termed as an "Operational Account." We are managing our strategic project for the Bartlett History Museum out of a completely separate account known as the "Museum Fund." For accounting purposes and complete transparency in our financial records these two accounts are never mixed. The BHS Board of Directors established the following rules to guide our management of these accounts.

Operational Account

Operational Income: Income to the Operational Account is currently derived from the following sources:

- Membership dues
- Donations designated to the General Operational Account
- Designated fundraising events and promotional activities

Operational Expenses: Expenses covered from the Operational Account are typically:

- All standard BHS administrative expenses (e.g. printer ink, paper, other office supplies, etc.)
- Insurance premiums
- Utilities for the museum building
- Newsletter printing and postage including envelopes
- · Professional non-profit support organizational membership dues
- Bartlett antiquities purchased (if any)

BHS is a completely voluntary organization, therefore, we do not have any salary expenses for any volunteers including members of the BHS Board of Directors

Museum Fund

Renovation Income: Income to the Museum Fund is derived from the following sources:

- Donations designated to the Museum Fund and all undesignated donations to the society
- Foundation Grants designated to support the Museum Fund
- Designated fundraising events (e.g. dining benefits events, raffles, etc.)

Renovation Expenses: Expense paid from the Museum Fund are for all work (labor) and materials for renovation activities in the museum building.

Financial Reports

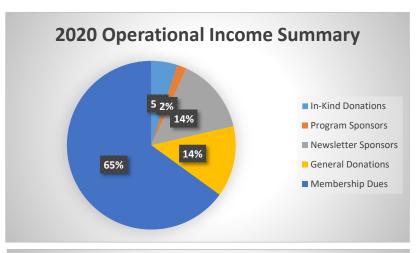
The following pages will provide a view into the Operational Account and Museum Fund accounting for the year 2020. BHS operational and museum records for 2018 and 2019 received a professional review in 2020 by the accounting firm Leone, McDonnell and Roberts of North Conway, NH. The CPA completing the review found no irregularities and saw no need for any additional documentation to substantiate the items recorded in our accounting books. As a practice, BHS will request periodic reviews of our books by this accounting firm (i.e. every two to three years as recommended by our accountant).

It is important to note that when the museum renovation is completed and the museum is open for business, the Museum Fund will be closed. Any funds in that account at the time of closure will be transferred to the Operational Account. It is likely that remaining funds will be placed in a museum maintenance line.

2020 Operational Account Summary

The BHS Operational Account covers cost strictly associated with the day-to-day operation of BHS.

2020 Operational Account Income Summary			
Category		Amount	
In-Kind Donations	\$	570	
Program Sponsors	\$	200	
Newsletter Sponsors	\$	1,650	
General Donations	\$	1,540	
Membership Dues	\$	7,358	
<u>Total Income</u>	\$	11,317	
2020 Operational Account Expense	Sum	mary	
<u>Category</u>		<u>Amount</u>	
Administrative & Computer Expense	\$	4,524	
Accounting Review (periodic)	\$	2,869	
Program Expense	\$	258	
Dues & Subscriptions	\$	575	
Newsletter Expense	\$	1,585	
Insurance Expense	\$	1,785	
<u>Total Expense</u>	\$	11,596	
Net Income	\$	(279)	
Starting Balance @ Yearend 2019	\$	28,354	
Operational Fund Balance Yearend 2020	\$	28,075	





Income Notes

The majority of BHS income is derived from Membership Dues (65%). This reflects the increase in memberships that we have been experiencing over the past five consecutive years (averaging 12% increase per year). As our museum becomes operational, we expect that membership will continue to provide the majority of our funding. Alternative sources (e.g. grants, merchandise sales, gifts-in-kind, etc.) will be explored.

Newsletter sponsorships from local businesses off set the cost of the publication and mailing of the newsletter. We have had a good response from our local businesses in support of this newsletter.

Program Sponsorships are fees paid to our presentation speakers. NH Humanities provides \$200 grants for speakers associated with their organization. This offsets the cost of speaker fees.

Expense Notes

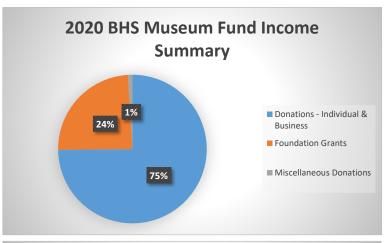
As noted, we engaged our accounting firm to conduct a review of our 2018 and 2019 accounting books. This represented 25% of our 2020 expenses. This fee will not be a yearly event but only seen when a review is needed every two to three years.

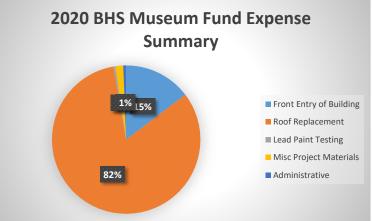
Administrative Expenses (39%) cover a variety of miscellaneous expenses needed to run the BHS operation. For graph display purposes, Computer Expense and Museum Utilities have been included in Administrative Expenses.

2020 Museum Fund Summary

The BHS Museum Fund is designated strictly for museum renovation income (donations) and reconstruction expenses.

2020 BHS Museum Fund Income Summary		
Category	Amount	
Donations - Individual & Business	\$	36,289
Foundation Grants	\$	11,728
Miscellaneous Donations	\$	474
Total Income	\$	48,491
2020 BHS Museum Fund Expen	se S	Summary
Category		Amount
Major Renovation Expense		
Front Entry of Building	\$	15,792
Roof Replacement	\$	88,890
Total Major Renovation Expense	\$	104,682
Lead Paint Testing	\$	500
Misc Project Materials	\$	1,786
Administrative	\$	689
<u>Total Miscellaneous Expense</u>	\$	2,975
<u>Total Expense</u>	\$	107,657
Starting Balance 01/01/2020	\$	131,541
Ending Balance 12/31/2020	\$	72,375





Income Notes

The vast majority of our income for the museum renovation comes from donations from private individuals and businesses.

We were fortunate in 2020 to receive 24% of our income from foundation grants. This is an unusually high percentage because by non-profit industry standards, the average income from foundations is generally about 5%. Our higher percentage is due to the very generous donation from the Robert & Dorothy Goldberg Foundation combined with small donations from private foundations and the CARES Act grant from the state of New Hampshire. We have expressed our thanks to all of these foundations for their generous philanthropic support.

Expense Notes

As noted in other parts of the Annual Report, we completed two significant renovations on the future Bartlett History Museum this year. The most impactful was the replacement of the entire roof structure. The second effort was the work completed to get the front foyer level and stable plus the work on the front walkway and stairs. All of these components of the renovation have helped bring the building to a very safe and stable condition. This work, especially the roof replacement, represents the most dangerous part of the renovation effort. Fortunately, none of the workers were injured in this effort.

We are very fortunate to have strong community support for this project. In 2020, we extended our thanks to local mason contractor Stan Szetela and our general contractor, Bill Duggan, for substantial gift-in-kind donations that they made to the effort, thereby reducing our expenses for the overall project.

Organizational Affiliations

The Bartlett Historical Society is aligned with civic, historic preservation or non-profit support organizations. Each affiliation has a specific purpose from which BHS derives a benefit. For example, through our affiliation with the New Hampshire Preservation Alliances, we have been offered sound advice on how we should proceed with our renovation activities to balance the need for replacement of components of our historic building versus repair of those components. The Mount Washington Valley Promotions organization run by Lisa DuFault from Bartlett is a great support in getting announcements of our programs out to the public plus has offered BHS television spots to allow us to promote our museum effort. Other organizations such as the New Hampshire Center for Non-Profits offers online webinars and seminars covering topics such as how to promote our organization, and in 2020, how to survive in a pandemic.

Each year, as memberships come up for renewal, the BHS Board of Directors evaluates the support provided by the affiliated organizations, the cost of membership and benefit we perceive we are receiving through that membership. A conscious decision is made on whether to renew with the affiliation or non-renew our membership.

The organizations listed in the chart below are the ones with which we were aligned in 2020.

Affiliation Category	Affiliation Organization
Historic Preservation	NH Preservation Alliance
	Association of Historical Societies of New Hampshire
	New Hampshire Historical Society (via Board members)
Civic Groups	Mt Washington Valley Chamber of Commerce
	Mount Washington Valley Promotions
Non-Profit Support	New Hampshire Center for Non-Profits

Bartlett Historical Society

2020 Annual Report

Appendix

The Appendix section of this report contains additional information that the reader may find useful. Appendices are:

- 1. Appendix A— BHS Non-Discrimination Policy
- 2. Appendix B— 2020 BHS Membership
- 3. Appendix C—2020 Museum Fund Donors

Appendix A—BHS Non-Discrimination Policy

Bartlett Historical Society Non-Discrimination Policy

The Bartlett Historical Society is a 501 c 3 non-profit organization whose sole purpose is the collection and preservation of artifacts related to Bartlett history and the history of the surrounding region plus offering educational opportunities to *anyone* who is interested in learning more about this history. We are open to the public, so to speak.

As such, this organization does not and will not discriminate on the basis of race, creed or religion, color, gender expression, age, national origin or ancestry, disability, marital status, sexual orientation or military status, in any activities or operations. These activities include, but are not limited to, the appointment of or termination of members of our Board of Directors, hiring or firing of staff or contractors working for the organization, selection or deselection of volunteers, selection of vendors, and providing of services.

Adopted by the BHS Board of Directors: 10/15/2019

Next Review Date: 12/2021

Philip Franklin President, Bartlett Historical Society

Appendix B-2020 BHS Membership

Ruth Abbott George Abbott Craig Abbott David & Cheryl Allander Albert Alex Karen Allan Richard & Diana Allen Robert Amidon Diane Archy Doug & Candy Armstrong David Atchason Eveyln & Ray Bailey Marcia & Vincent Bailey Peter & Virginia Bailey F. Michael Bannon & Susan McIver Ernest & Sharlene Barbeau Patricia Belcik Martha Benesh Christine Benoit Kathleen & Ed Bergeron Joe Berry Charles & Maureen Bierce Marie Blackburn Steven Blum Robert Bond George & Anne Bordash Carla Borstel Judy Bowers Caroline & Joseph Boyle Luke & Pat Brassard Joanne & Allen Brooks Roger Burwood Paula & Milt Burnett Gerry & Del Carrier Hadley Champlin & Anne Pillion Gene G Chandler Michael & Hannelore Chandler E.G. Chandler John & Jeannie Chanley Richard Chrenko David & Susan Clark Joanne Corcoran Jody & Andy Couillard Francine & Dave Cronin Christine & Myles Crowe Nancy Crowther Kenneth Crowther Debra Crowther Andrew Cushing Neil & Diane Darcy Donna Dawson Matt & Jen DeAngelis George & Flory Denhard Barbara & William Denhard Brian Doherty Chris & Gail Doktor David Dorsett Hank & Linda Dresch Roland & Bette Dubois Bill Duggan Jane Dusza

Gretchen Ecclestone

Ed Ecclestone

Dave Eliason Birdy Ellsmore Lone Ellen Emery Benjamin English Bill Fabrizio Ruth Ann Fabrizio Austin & Debra Ferland Margaret Fish Rebecca Fish Robert Foppiano Linda & Samuel Frank Phil & Sue Franklin Mary Franklin Gino & Beth Funicella Dennis Gallagher Laurance Garland Jack Gay Greta George Deborah Gilmore Robert Girouard Richard Goff Paula Graham & Milt Rurnett Merle & Gloria Grant Victoria & Paul Harlow Jim & Linda Hastings Ellen Hayes Carroll & Nancy Hayes Kathleen Sullivan Head Norman Head Mary Ann Head Steve Hempel Jane Hennessey Rick Hennessy Paul Hennigan Pat & John Higgins Nancy Holmes Bob Holmes & Pam Abbott George Howard Kathleen Howard Angela Huertas Donna & James Iovino Lorraine Jones Kevin & Susan Joyce Anna Junge Karen Junge-Dennisn Jack Karp Cheryl & John Keator Cathie & Walt Keirans Ray & Nancy Kelley Irene Kerr Bob & Julia King Mike & Doris Kirk Stacey Klimkosky Keith & Barbara Lafrance Judith Lamb Gordon Lang Lvdia Lansing George & Joyce Larson Richard Leavitt

Jason Lebel

Diana Levy

Jeff & Martha Leich

George & Virginia Lewis

A.O. Lucv John & Judy Ludgate Dennis Lufkin Leslie Mallett Scott & Linda Mallett Joe Malone David Marcus Dave & Jeanne Mason William McAuliffe Peg McCluskey Mike McCluskey Eugene McCormack Joan McGrath Bob & Ann McGraw Diane & Robert McGregor Fay McCloud Wendy & John McVey Robert Meckley Donald & Nicole Medeiros Earl & Brenda Medeiros Louise Merrill Lorna Mersereau-Basford Arthur & Bev Micaleff Henry Mock Jean Mollicone Stephanie Mullins Dave & Meg Murphy Thomas Nealley Missy & Carl Nelson Mary & Ron Nudd Gail Paine Pam & Steve Pamer Pamela & Jim Parker John & Alice Pepper Chris Perley Denise Peters Anne Peterson Don & Beverly Phillips Anne Pillion Anna Maria PolcariDavid & Pat Pomerov Gail Prelli Stefi Reed Hastings & Peter Hastings Judy Rososky Leo & Elaine Ryan Carol Saunders Glenn Saunders Jay Scanlon John & Joan Scanlon Jennifer Scanlon

Fred & Sandra Schaaff Ray & Arden Schoen Paul Schoenback Warren & Leslie Schomaker Kurt Schweinshaut Robert & Suzanne Scolamiero David Shedd Norman & Geri Shepherd Terry Sherlock David Smith Robert & Patricia Sterling Kim Steward & Keith Force Elois Sullivan Jody Sullivan Robert Sullivan Eileen Sullivan Diane & George Swansburg Carol Swanson Dennis & Terry Symes Irene Szymanski Patricia Connors & Joseph Talty Mike Tamulis Paul Taylor Barry Trudeau Kathy Van Deursen Margaret Vincent Deborah Scanlon Walsh Howie & Sue Wemyss Janet & Thomas Wing **Edward Wolcott** Charlie & Arlene Zaccaria True North Veterinary Matty B's Mountainside Restaurant Andes Ski Shop White Mountain Stove Shop Coleman Rental & Supply, Inc. Patch's Market Kringle's Pizza & Country Store Lucy Hardware Jackson Historical Society Iron Mountain Water Services Northeast Auto Body The UPS Store White Mountain Oil & Propane



Appendix C-2020 BHS Museum Fund Donors

This list of museum donors represents the people who gave in the year 2020. We thank them and all of our museum donors for the continued support our mission to complete the museum renovation.

George & Ruth Abbott David & Cheryl Alander

Karen Allan

Richard & Diana Allen

Anonymous (3)

Donald Aubrecht & Mary Nodine F. Michael Bannon & Susan D. MacIver

Ernest & Sharlene Barbeau

Darlene Barrett Bartlett VFW Christine Benoit

Kathleen & H. Edmund Bergeron

Roger F Berry Black Cap Grille, LLC Steven Blum

Steven Blum
Robert L Bond
Carla R Borstel
Caroline & Joe Boyle
Luke & Pat Brassard
Joanne & Allen Brooks
Stephanie Cannell Mullins
Kenneth D. Carpenter

Anne Pillion & Hadley Champlin

Gene Chandler Lloyd Chandler

Michael & Hannelore Chandler

Conway Daily Sun Roxann Cox

Dave & Francine Cronin

Dean Crowther Nancy Crowther Andrew Cushing Nancy & Dean Davis George & Flory Denhard

John C. Doherty Lloyd & Diane Drew Jo-Ann Driscoll Roland & Bette DuBois Sally H Eastwood David Eliason

Cheryl & Robert Emerson
Bill & Bonnie Estey
Philip & Maria Fecher
Austin & Debra Ferland
Linda & Samuel Frank
Mary A. Franklin
Phil & Sue Franklin

Stephen & Kimberly Franklin Andy & Anita Friedrich Dennis Gallagher Doug & Vicki Garland Laurance Garland John & Susan Gay

Benjamin & Barbara George

Bert & Greta George Deborah G. Gilmore Robert J. Girouard Richard Goff

Goldberg Charitable Foundation James & Linda Hastings Stefi & Peter Hastings Carroll & Nancy Hayes

Mary Ann Head

Norman Head & Kathleen Sullivan Head

Paul & Elaine Hennigan Patricia & John Higgins

Robert Holmes

George Howard & Elois Sullivan

Kathy Howard

Anna Junge & Karen Junge-Dennison

Cheryl & John Keator

Brenda Keir

Cathie & Walt Keirans Raymond & Nancy Kelley

Irene E Kerr

Hattie Evans Grandchildren

Robert & Julia King William & Carolyn King Mike & Doris Kirk Stacey Klimkosky James Lane

George & L. Joyce Larson Louis & Margaret Lavender

Jason Lebel Diana Levy

George & Virginia Lewis Nancy & Jeffrey Lonstein

AO Lucy

John & Judith Ludgate

Leslie Mallett Joseph Malone David & Jeanne Mason William J McAuliffe Robert & Julie McGowan

Bob McGraw Fay McLeod Eileen McManus George & Louise Merrill

Ray Mitchell & Laura Riggs-Mitchell

Ray Mitchell & Laura
Jean Mollicone
Joan Munroe
Dave & Meg Murphy
Thomas Nealley
Northway Bank
Ronald & Mary Nudd
David O'Connor

Scott & Gladys Olson Donna Osgood Gail F. Paine Pamela Pamer John & Alice Pepper

Bruce Sather & Denise Peters

Donald F Phillips

William Pilkington & Karen Carney Richard Plusch

Anna Maria Polcari David & Patricia Pomeroy James A Progin

Judy Rososky Carol Saunders

Glenn & Sonnie Saunders

Jay Scanlon
Jenna Scanlon
John & Joan Scanlon
Deborah Scanlon Walsh
Fred & Sandra Schaaff
Raymond & Arden Schoen
Gary & Catherine Scholl
Warren & Leslie Schomaker

David Shedd R. Blake Smith State of New Hampshire Robert Sterling Edward Stowell, Sr. Robert & Eileen Sullivan Diane & George Swansburg

S.D. Szetela, LLC Irene Szymanski

Douglas & Mary Anne Taylor Paul & Shirley Taylor The Couillard Family Trust Tom & Cori Troon Kathleen Van Deursen

Ellvn Weisel

Donald & Susan Wells Howie & Sue Wemyss

White Mountain Oil & Propane, Inc.

Edward & Willa Wolcott

Burke York - York Land Services, LLC

